Activating institutional intelligence for the AI era

What the law says.
What your firm knows.
Together for the first time.

In partnership with

DeepJudge

Thomson Reuters™

Beyond efficiency: The next phase of legal AI

Today's leading law firms expect AI to do more than automate routine work. Time savings and productivity are now baseline expectations. Already, 18% of law firms say generative AI is central to their workflows, and another 21% expect it to become central within the next three to five years.

Leading firms are looking beyond speed alone. They are using AI to unlock the full value of their institutional knowledge, combining firm expertise with trusted legal authority to strengthen legal strategy, deliver more defensible work, and achieve better outcomes for clients.

Attorneys need a more complete view of every matter. Yet firm knowledge and trusted legal content live in separate systems. Before they can begin meaningful legal work, attorneys often spend valuable time searching for the right precedent, validating it against current law, and piecing together information from multiple sources.

The next generation of legal AI is changing that. AI that brings together firm knowledge and authoritative legal content into a single experience is the next evolution. The result is legal AI that starts from the full picture.

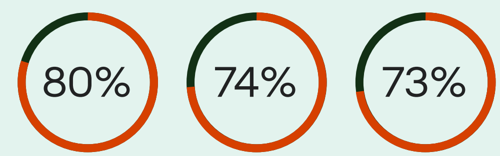
Generative AI use in the legal industry

How important is AI to your firm?

18% of law firms say generative AI is already central to their workflows

23% of law firms say it will become central to their workflow within the next five years

How is generative AI being used in the legal industry?



legal research | **document review** | **document summarization**

Source: Thomson Reuters Institute, 2026 AI in Professional Services Report

What firms need from legal AI

Not every legal AI solution delivers the same value. The best solutions know your firm, the law, and the market, giving attorneys a stronger foundation for every matter. Leaders are increasingly prioritizing AI that helps attorneys deliver higher-quality work while making better use of the firm's unique expertise. As they evaluate their options, three priorities consistently rise to the top.

Priority #1: Make internal firm knowledge accessible and usable

A firm's institutional knowledge is only valuable if attorneys can find and apply it when they need it. Your attorneys' expertise is captured in prior work product, precedents, clause banks, negotiation history, and legal strategy documents. However, that information is often fragmented across offices, practice groups, and document repositories. It's that expertise and history that give your firm a competitive edge.

Every lateral hire brings valuable experience that is difficult to uncover. Every retiree presents the risk of taking years of experience out the door. Firms need a way to make those insights discoverable and actionable for all.

Select a legal AI solution that can help bridge those gaps. It should understand content from across business systems and document repositories, helping attorneys find the most relevant experience and work product more efficiently. The right tool can interpret meaning rather than keywords, distinguish between versions, and identify and apply the most relevant information first.

Integrated AI lays the foundation for scalable growth

Freeman Mathis & Gary is a national litigation firm with more than 575 attorneys across 40 offices in 22 states. As the firm scaled, leaders had to consider how to grow without diluting what made it successful in the first place. To solve that problem, they deployed Thomson Reuters® CoCounsel Legal and DeepJudge firmwide as an integrated solution. Now, every attorney, regardless of office or market, has access to the same 360° view of the firm's institutional knowledge alongside authoritative legal data.

> "CoCounsel Legal, we thought, was the premier platform to begin with, and then the addition of DeepJudge just gave it an additional ability that we'd not seen before to access our own material and our own IP."

— Ben Mathis
Managing Partner, Freeman Mathis & Gary

See how Freeman Mathis & Gary put CoCounsel + DeepJudge to work

Priority #2: Assign AI more complex tasks

Attorneys need AI that is built for legal thinking. Consider how AI can help legal teams manage the growing complexity of multi-jurisdiction matters. Can it help get the basics done without requiring prompt engineering expertise or explanations of how contract drafting works?

AI that simply returns general legal information has limited value. Advanced legal AI can handle complex, multi-step work that extends well beyond summarization. Some legal AI tools already have that knowledge built in, so they understand the steps involved in preparing for a deposition or drafting an acquisition agreement. The real advantage comes from advanced AI that combines authoritative legal content with your firm's institutional knowledge. This technology can draft a plan, work through legal issues, and apply relevant precedents, with complete citations.

Priority #3: Ensure AI output is defensible

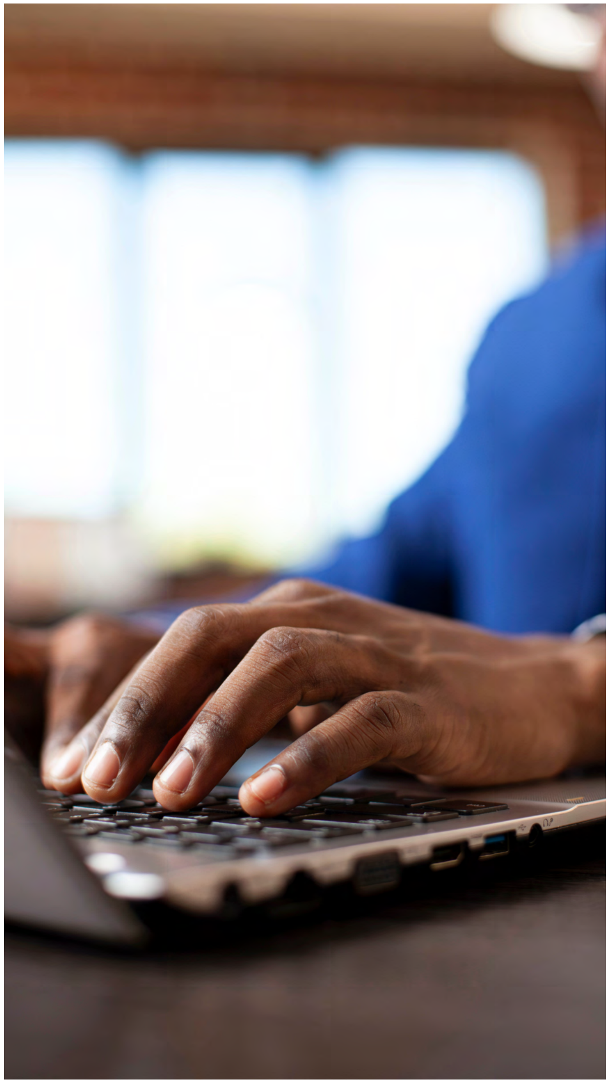
Attorneys need AI they can trust. Referencing an unsourced or faulty piece of information in a legal argument can be disastrous. Defensible AI requires transparent sourcing, allowing attorneys to see where information came from and how it influenced the final work product.

As firms evaluate AI solutions, they should distinguish between commercial AI designed for broad productivity and legal AI built for professional work. Not every solution, however, is created equal. The Thomson Reuters Fiduciary-Grade AI™ approach built into CoCounsel Legal takes it a step further, since it's designed to meet the professional obligations attorneys owe their clients.

What is Fiduciary-Grade AI?

Fiduciary-Grade AI combines transparent reasoning, verifiable sources, and permission-aware access controls so attorneys can understand where answers come from, evaluate the underlying authority, and maintain oversight of their work.

Every output is grounded in authoritative, verified content from the very first step of the reasoning process. Rather than retrieving those sources after an answer is generated, that content is integral to how the system reasons. Every citation is traceable, with linked sources attorneys can review themselves. With Fiduciary-Grade AI, confidential client data is never used to train third-party models.



Putting 360° legal intelligence to work

Thomson Reuters CoCounsel Legal and DeepJudge are now working together to deliver 360° legal insights. Firms that deploy these tools together will be able to seamlessly integrate internal expertise, precedent, and judgment with the most authoritative legal and market content available. Legal professionals will be able to search, analyze, and act in a single, secure, and intelligent workspace.

CoCounsel Legal also offers agentic capabilities. A user can describe a matter in plain language. Then the system drafts a plan with citations, works through the legal issues, pulls from the user's own precedents and Thomson Reuters Westlaw and Practical Law, and adapts as new information surfaces.

Unlock

DeepJudge finds, analyzes, and synthesizes relevant work product, precedents, expertise, and institutional knowledge from across your firm's internal systems.

Apply

CoCounsel Legal uses that knowledge to support drafting, analysis, research, and legal workflows.

Validate

Westlaw and Practical Law help attorneys confirm that work is grounded in current, authoritative legal content.

Beyond helping teams move faster, this unified solution improves consistency, encourages adherence to best practices, and enhances strategic decision-making.

Make AI adoption easier

Attorneys adopt AI when it fits naturally into the tools they already use, instead of becoming another add-on. The DeepJudge integration is now available in CoCounsel. CoCounsel Next will soon have a live DeepJudge integration for simpler, faster outcomes.

How three dimensions of legal intelligence produce 360° insights

Firm knowledge and precedent | **Authoritative law** | **Industry standard practices**

↘ ↓ ↙

DeepJudge | **CoCounsel Legal**

↘ ↙

Single, integrated AI workflow
via CoCounsel chat, Westlaw Advantage, or Practical Law (United States only)

↓

Rich insights and analysis at speed
Seamless, automated actions

Three legal AI use cases with measurable impact

Together, CoCounsel Legal and DeepJudge give attorneys 360° insights across their research, drafting, and analysis workflows. As more processes build on this integration, firms can find new ways to apply their accumulated experience across the business. A great way to build momentum is to start with high-value, well-bounded use cases where the impact is visible.

Use Case #1: Demonstrate expertise in a client pitch

Current state: Partners spend hours gathering representative matters, deal history, and attorney experience from across offices before an important client opportunity.

Future state: DeepJudge understands the context of the opportunity and identifies the firm's most relevant matters, work product, and attorney experience from across systems. It tailors the results to the client and opportunity. CoCounsel Legal organizes the information into a tailored summary that can be enhanced with market insights and authoritative legal resources.

The result: Firms showcase proven expertise more quickly and compete more effectively for new business.

Use Case #2: Inform new matter strategy with your firm's case history

Current state: The most relevant starting point for advising a client is likely buried in your firm's prior matters and internal records. You could spend hours searching for previous cases that the firm handled with similar claims, counterparties, or fact patterns.

Future state: CoCounsel Legal and DeepJudge bring together the firm's prior matters with trusted legal research to give attorneys a current, comprehensive view of similar cases, key legal arguments, and strategic outcomes. By combining institutional knowledge with the latest authoritative legal content, attorneys can develop matter strategy more quickly and with greater confidence.

The result: Firms can handle a greater number of matters without compromising quality.

Users saw a 25% increase in matter capacity per attorney with CoCounsel Legal

Use Case #3: Give clients a balanced view of litigation risk

Current state: Attorneys consider a variety of factors when assessing litigation risk. Conducting the necessary legal research and analyzing arguments can take a great deal of time.

Future state: When it's time to assess the case, DeepJudge pinpoints the firm's strongest prior arguments, pleadings, and position papers on the same claim type. CoCounsel Legal then analyzes the documents to generate a balanced picture of the strongest arguments on both sides, drawing on Westlaw and the firm's own established positions.

The result: Firms are confident that every litigation risk assessment is grounded in what the firm knows and current legal authority, without having to start from scratch each time.

Source: Forrester, The Total Economic Impact™ of CoCounsel Legal, May 2026

AI success hinges on a strong foundation

Whether legal AI delivers value depends largely on the foundation beneath it: data, governance, and strategy. If your AI cannot consistently find, understand, and apply trusted information, it cannot produce reliable results.

> "The firms that win will be the ones who build and scale AI workflows that truly understand content, context, and institutional knowledge. Enabling professionals to instantly find and leverage the right expertise across their firm means every draft, recommendation, and decision starts from the best of what the firm already knows."
>
> **— Paulina Grnarova**
> Co-founder and CEO of DeepJudge

Data quality and structure

Reliable AI depends on reliable information. Carefully vetted sources build attorney confidence in AI results.

Key questions to ask

- What external sources is AI pulling from and how reliable are they?
- What internal systems of record do you want AI to draw from?
- Can AI understand your content as it exists today?
- Do you need to move data for AI to access it?

Governance

When it comes to using AI across firm work product, law firms are understandably cautious. While AI can be configured with pre-established rules and guidelines, you need to set up clear data governance policies from the start.

Key questions to ask

- Which matters or data are off-limits for AI?
- How do we handle client consent and confidentiality?
- Are ethical walls and permissions clearly defined? Does AI respect them?
- What kind of environments can AI effectively operate across?
- Who is accountable for AI-assisted work products?
- What is our retention and audit posture for AI interactions?
- What is the firm's standard for human review and verification before an AI-produced draft goes out?
- What level of transparency do you need AI to provide?

Clear strategy and support

Successful AI adoption requires an operating model change. It is not just a software implementation. Buy-in across all levels of the organization is key to successful adoption. Collecting and reporting early metrics around adoption and hours saved can help build momentum.

Key questions to ask

- Who is the knowledge management or innovation owner?
- Do they have a clear mandate backed by an executive sponsor?
- Who serves as your champions in IT and across practice groups to help accelerate adoption?
- How and when will you start collecting and reporting metrics?

Turn firm expertise into your competitive advantage

The integration of CoCounsel Legal and DeepJudge ushers in a new era of legal intelligence.

Every firm now has access to AI. What competitors cannot access is your firm's experience, judgment, work product, and proven expertise. The firms that lead the next generation of legal services will be those that combine trusted AI with what they've spent decades building. Thomson Reuters and DeepJudge bring authoritative legal content and institutional knowledge together in a single AI experience.

Choose AI built for the standard of care attorneys owe their clients, so every outcome is accurate, thorough, and defensible.

65+

hours saved on search per DeepJudge user per year

84%

of the AmLaw 100 trust CoCounsel

> Firms leading the next phase of AI adoption aren't just generating answers faster. They're gaining a competitive edge through how effectively they apply their own precedent, perspective, and past decisions to new matters. Partnerships like DeepJudge offer unprecedented intelligence in a unified AI experience."
>
> **— Camillo Speroni**
> Head of Partnerships & Alliances, Thomson Reuters

Explore the possibilities

About Thomson Reuters

Thomson Reuters (TSX/Nasdaq: TRI) provides trusted content, technology, and AI solutions that help professionals across legal, tax, accounting, compliance, government, and media make informed decisions and deliver better outcomes. Through industry-leading solutions including Westlaw, Practical Law, and CoCounsel Legal, Thomson Reuters helps legal professionals work more efficiently, strengthen decision-making, and deliver high-quality client service.

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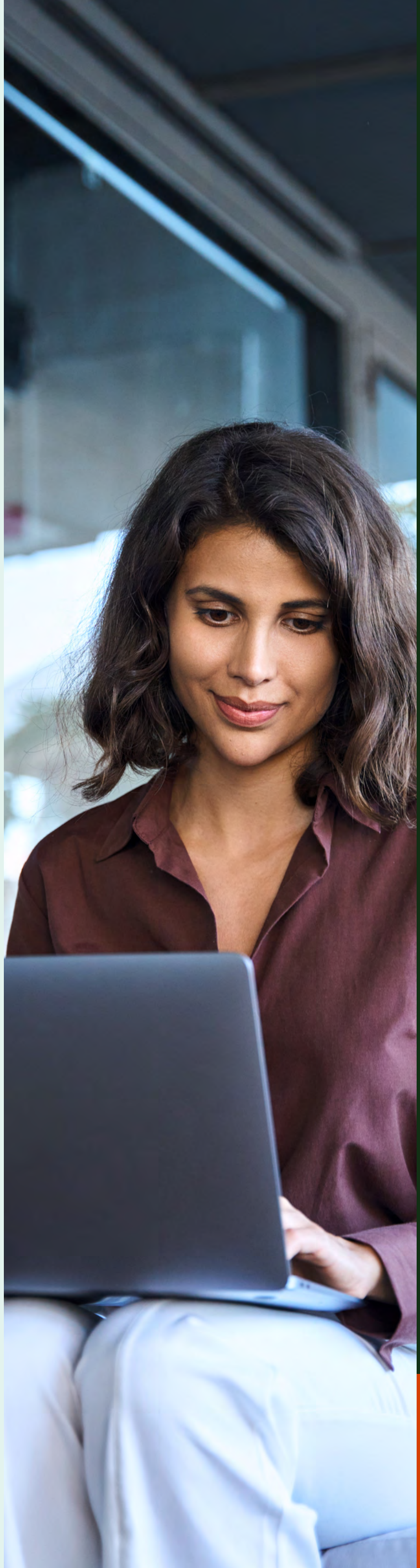
About DeepJudge

DeepJudge is an AI platform for legal professionals that helps firms unlock and apply institutional knowledge across documents, matters, and expertise. By connecting attorneys to relevant work product, precedents, and firm knowledge, DeepJudge enables legal teams to work more efficiently and make more informed decisions. Learn more at deepjudge.ai.

Contact: media@deepjudge.ai



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