

Table of Contents

<i>Preface</i>	v
<i>Acknowledgments</i>	vii
<i>Table of Cases</i>	xxvii
Chapter 1 — Introduction to Public Inquiries in Canada – Ronda Bessner	1
1. Introduction	1
2. What is a Public Inquiry? How is it Created?	2
3. History of Public Inquiries in Canada	4
4. Types of Public Inquiries.....	5
(a) Investigative Inquiries	6
(b) Policy Inquiries	7
5. Differences Between Public Inquiries and Criminal/Civil Trials	8
6. Differentiating Public Inquiries from Parliamentary Committees, Government Policy Departments, Think Tanks and Task Forces.....	11
7. The Importance of Public Inquiries in Canada	13
Chapter 2 — The Role of the Commissioner of a Public Inquiry	19
I. The Role of the Commissioner of a Public Inquiry – Ronda Bessner ...	19
1. The Appointment of the Commissioner	19
(a) Why Judges are Appointed as Commissioners of Public Inquiries.....	19
(b) Skills Required of a Commissioner.....	28
2. Discussions with the Government Before Assuming the Role of Commissioner.....	29
3. Lessons Learned from the Somalia Inquiry	31
4. Other Issues to Consider Before Accepting the Position of Commissioner	33
(a) Multiple Commissioners.....	33
(b) Impact on Personal Life	36
5. Decisions to be Made at the Inception of the Inquiry.....	37
(a) Hiring the Commission Team.....	37
(b) Physical Premises of the Inquiry.....	39

(c) Conferring with Former Commissioners of Public Inquiries.....	42
6. Meeting with Individuals and Groups in the Affected Community/Communities.....	42
7. Guiding Principles at Public Inquiries.....	46
8. Relationship Between the Commissioner and the Media.....	47
9. Conclusion	49
II. Focusing on the Muskrat Falls Inquiry: Steps Taken by Commissioner Richard Leblanc – <i>Susan Lightstone</i>	50
1. Managing Expectations	51
2. Laying the Groundwork.....	52
3. Focusing on the Terms of Reference — Writing the Decision Interpreting Them	52
4. Focusing and Relying on the Media	54
5. Selecting the Right Commission Counsel, Chief Administrative Officer and Others — Understanding One’s Limitations.....	55
6. Control, Control, Control — and <i>No Grandstanding</i>	56
7. Defining Success	57
Chapter 3 — Serving as Commission Counsel at a Public Inquiry.....	59
I. The Role of Commission Counsel – <i>Ronda Bessner</i>	59
1. The Decision to Become Commission Counsel	59
2. The Inquisitorial Process and the Public Interest	60
3. Impartial “Alter Ego” of the Commissioner	60
4. Time Commitment	62
5. Ensuring there is No Conflict of Interest.....	63
6. Important Work to be Done in Advance of the Hearings.....	63
7. Foundation Documents.....	67
8. Regular Meetings with Parties.....	68
9. Preparing Notices of Alleged Misconduct.....	69
10. Involvement in the Preparation of the Final Report	70
II. Reflections on Serving as Lead Commission Counsel: An Interview with Derry Millar – <i>Susan Lightstone</i>	71
III. The Role of Junior Counsel at a Public Inquiry – <i>Duncan Ault</i>	78

1. Serving as Junior Commission Counsel at the Elliot Lake Commission of Inquiry.....	79
2. A Fast Pace	79
3. Unique and Varied Work.....	80
4. The Hearings: An Unparalleled Advocacy Experience	82
5. Learning How to Present Evidence.....	83
6. Be Prepared to Roll Up Your Sleeves	84
7. All-Consuming	84
8. A Singularly Rewarding Experience.....	85
 IV. Perspectives of Junior Commission Counsel at a National Inquiry – <i>Ronke Akinyemi</i>	 86
 Chapter 4 — Working Together — The Relationship between the Commissioner and Commission Counsel: An Interview with the Honourable Dennis O'Connor and Paul Cavalluzzo – <i>Susan Lightstone</i>	 91
 Chapter 5 — Constitutional Constraints on Public Inquiries – <i>Ronda Bessner</i>	 103
1. Introduction.....	103
2. Division of Powers	103
3. Joint Federal/Provincial/Territorial Commissions of Inquiry.....	111
 Chapter 6 — Procedural Fairness and Public Inquiries – <i>Justice Freya Kristjanson and Justice Suzan E. Fraser</i>	 115
1. Overview: Procedural Fairness and Public Inquiries.....	116
2. The Terms of Reference	117
3. The Governing Statute	121
4. Principles	122
5. Rules of Procedure and Practice.....	125
(a) The Source of the Power to Make Rules	126
(b) The Process of Rule-Making	127
(c) Key Elements of Rules	128
(i) Investigative Inquiries	128
A. Evidence Summaries.....	129
B. Witness Panels	132
C. Representative Witnesses and Institutional Reports.....	134

D. Community Healing.....	135
(ii) Policy Inquiries	136
6. Procedural Fairness: Overview.....	139
7. Procedural Fairness: The Right to a Hearing.....	142
(a) Notice of Alleged Misconduct	142
(b) Disclosure	145
(c) Cross-Examination	147
8. Procedural Fairness: Impartiality and Independence	150
9. Participatory Rights (Standing)	155
(a) Statutory Provisions	156
(b) The Order in Council	157
(c) The Rules and Procedures for Participation	158
(d) Types of Standing	159
(i) Full Standing	160
(ii) Limited and Special Standing	163
(iii) Rights of Participation	163
(iv) Avoidance of Duplication and Coalitions	165
(v) Standing for Different Phases of an Inquiry	167
10. Funding	168
11. Conclusion and Checklist	171
Appendix: Recommended Secondary Sources	173
Chapter 7 — How to Run a Public Inquiry — <i>The Honourable Denise Bellamy</i>	175
1. Introduction.....	175
2. First Things First	177
3. Phase I: The Initial Stages — Setting Up the Inquiry	180
(a) Meeting with Government Officials	180
(b) Commission Counsel	180
(c) Staff.....	181
(i) Chief Administrative Officer.....	181
(ii) Communications Officer.....	182
(iii) Administrative and Technological Support	182
(iv) Senior Legal Analyst	182
(v) Editor	183
(d) Offices and Hearing Room.....	183
(e) Website	183

(f)	Rules of Procedure	185
(g)	Document Management	186
(i)	Electronic Document Management Services	186
(ii)	Archives	187
(h)	Security	187
(i)	Media	188
(i)	Contact and Interviews	188
(ii)	Press Releases	189
(iii)	Lock-ups	189
(iv)	Photographs	189
(v)	Post-Inquiry Media Feedback	189
(j)	Reading Other Inquiry Reports	190
4.	Phase II: The Investigation	190
(a)	Documents	190
(i)	Solicitor-Client Privilege	191
(ii)	Summoning Personal Documents	192
(b)	Witnesses	192
(i)	Interviews	192
(ii)	Witness Statements and Affidavits	193
(iii)	Witness Photographs	194
(c)	Investigators	194
(d)	Experts	195
5.	Phase III: The Hearings	195
(a)	Difference Between a Public Inquiry and a Trial	195
(b)	Laying the Groundwork for the Report	195
(c)	Standing	195
(i)	Applications for Standing	196
(ii)	Categories of Standing	196
(iii)	The Role of Legal Counsel for Witnesses or for Parties with Standing	197
(iv)	Funding for Legal Counsel	197
(d)	Conduct of the Hearings	198
(i)	Opening Statements	198
(ii)	Examinations	199
(iii)	Notices of Alleged Misconduct	200
(iv)	Compelling the Attendance of Witnesses	201

(v) Closing Submissions	201
(vi) Phases of Inquiries	202
6. Phase IV: Writing the Report	204
(a) Preparation	204
(b) During the Hearings Phase	206
(c) After the Hearings were Completed	206
(d) After the Report was Released	207
7. Lastly: Some Quick Tips For Inquiry Commissioners	208
(a) Stress and your Health	208
(b) Negotiate Some Basics	208
(c) Retain an Outside Law Firm Early	209
(d) Stick to Inquiry Principles	209
(e) From the Start	209
(f) Remain Relevant — And be Flexible	209
(g) Sitting Times	210
(h) Electronic Documents	210
(i) Exhibits	210
(j) Making Notes	210
(k) Summaries	211
(l) Photographing Witnesses	211
(m) Chronology	211
(n) Delays	211
(o) Keep in Touch	212
Chapter 8 — The Role of Investigators at a Public Inquiry	213
I. The Role of Investigators at a Public Inquiry: Interviews with Bill Blake and Craig Hannaford — <i>Susan Lightstone</i>	213
1. Introduction	213
2. Choosing An Investigator: Skills and Experience	215
(a) Organizational Skills	215
(b) Interviewing Skills	215
(c) Drafting and Notetaking Skills	215
(d) Searching Skills	216
(e) Managerial or Supervisory Experience	216
(f) A Good Network	216
(g) Sensitivity and Empathy	217

(h)	Computer Skills	217
(i)	Avoid Conflicts of Interest	217
3.	Preparing to Investigate.....	218
(a)	Build the Team of Investigators	218
(b)	Develop Relationships with Commission Counsel and Other Members of the Inquiry Team.....	218
(c)	Begin the Information-Gathering Process	219
(d)	Keep an Eye on the Documents Coming into the Inquiry.....	219
(e)	Establish a Process for Dealing with Criminal Investigators.....	219
4.	The Interviewing Process.....	220
(a)	Identifying Who is to be Interviewed.....	220
(b)	Preparing for Interviews	220
(c)	Arranging the Interviews — “Don’t Play the Heavy”	221
(d)	Selecting the Interview Venue.....	221
(e)	Notetaking at Interviews	221
(f)	The Presence of Lawyers	221
(g)	Knowing Who’s to be Interviewed Next.....	221
(h)	Never Losing Sight of the Inquiry’s Mandate.....	222
5.	The Role of Investigator During the Inquiry	222
II.	The Role of Investigators: Experiences from the Mass Casualty Commission – <i>Barbara McLean</i>	223
1.	Selecting Investigators.....	223
(a)	Professional Skills and Experience	223
(b)	Conflict of Interest.....	224
(c)	Personal Attributes.....	224
(d)	Recruiting and COVID-19	225
(e)	Team Organization — Major Case Management.....	225
2.	The Investigation	227
(a)	Start with the Mandate	227
(b)	Document Review	227
(c)	Interdisciplinary Commission Teams	227
(d)	Investigative Reports.....	228
(e)	Site Visits.....	228
(f)	Interviews.....	229

(g) Family Meetings	230
(h) Community Engagement	230
3. Other Duties	231
(a) Spokesperson	231
III. Commission Counsel and the Investigations Team: A Crucial Collaboration – <i>Amanda Byrd</i>	231
Chapter 9 — Rules of Evidence at a Public Inquiry – <i>Ronda Bessner</i>	235
1. Introduction	235
2. Power of the Inquiry to Establish its Process and Rules	235
3. Relevance	237
4. Hearsay Evidence is Admissible in Public Inquiries	240
5. Privileged Communications	241
(a) Distinction Between Class and Case-by-Case Privileges	241
(b) Solicitor-Client Privilege	242
(c) Procedures Relied Upon at Public Inquiries when Privilege is Asserted	244
6. Public Interest Immunity	248
7. Compellability of Witnesses	250
8. Perjury	253
9. Search Powers	255
10. Privilege Against Self-Incrimination	257
(a) Evidence Statutes and the Charter	257
(b) Inquiry Witnesses Charged with Criminal Offences: The Example of the Westray Mine Tragedy	258
11. Conclusion	261
Chapter 10 — The Researcher's Role	263
I. Research and Policy in a Public Commission of Inquiry – <i>Geneviève Cartier</i>	263
1. Introduction	263
2. An Overview of the CIPCCI	265
(a) General Background	265
(b) Mandate, Structure and Work of the CIPCCI	266
(c) Main Findings	267
(d) The Recommendations of the CIPCCI	269

3.	A Few Lessons and Many Questions.....	271
(a)	General Observations	271
(i)	Democratic Considerations.....	271
(ii)	Combining Fact-Finding and Policy Formulation ...	271
(iii)	The Role of Research.....	271
(b)	Important Elements of Context	274
(c)	Getting to Work	275
(i)	Constructing the Research Team	275
(ii)	Clarifying the Scope of the Mandate	276
(iii)	Formulating Research Questions	276
(iv)	Providing Answers	277
(v)	Writing	281
4.	Conclusion	282
	Post Script	282
II.	Working on the Public Order Emergency Commission: Introducing the Concept of the Research Council – <i>Geneviève Cartier</i>	283
	Chapter 11 — Public Inquiries, the Media and Communication Issues	289
I.	Getting the Message to the Public – <i>Peter Rehak</i>	289
1.	Introduction	289
2.	The Inquiry Web Page	293
3.	The Communications Consultant	296
4.	X and Other Issues.....	299
5.	Video and Webcast	300
6.	Public Meetings.....	303
7.	Advertising.....	305
8.	Media Facilities.....	305
9.	Access to Transcripts	306
10.	Exhibits.....	306
11.	Electronic Recordings in the Hearing Room.....	307
12.	Citizen Journalists	308
13.	Report Release.....	310
14.	The Role of Media.....	311
15.	Public Inquiry's Media Officer: A Checklist of Tasks	311
II.	A Journalist's View – <i>Colin Perkel</i>	312

III.	When and Why Does a Government Choose to Establish a Public Inquiry? – <i>Peter Donolo</i>	322
1.	The Big Policy Questions	323
2.	The Catastrophe Inquiry	325
3.	The Scandal Inquiry.....	327
Chapter 12 — Counselling and Outreach at Public Inquiries.....		335
I.	Experiences with Counselling and Outreach at Two Public Inquiries – <i>Celia Denov</i>	335
1.	Introduction	335
2.	Cornwall Public Inquiry	336
3.	Inquiry into Pediatric Forensic Pathology in Ontario (The “Goudge Inquiry”).....	336
4.	Results of Provision of Counselling Services at Cornwall Public Inquiry and Goudge Inquiry.....	337
5.	Role of Coordinator of Counselling Services	337
6.	How was the Referral System Established?.....	338
	(a) Cornwall Public Inquiry	338
	(b) Inquiry into Pediatric Forensic Pathology in Ontario	340
	(i) First Nations and Remote Communities.....	341
	(ii) Evaluation of Counselling Service	342
	(iii) Ongoing Service	342
7.	Conclusion	342
II.	Counselling and Outreach: Public Inquiry into the Safety and Security of Residents in the Long-Term Care Homes System – <i>Al Gayed</i>	343
1.	Introduction	343
2.	Structure and Administration of the Counselling Services.....	345
3.	Hearing Directly from Inquiry Clients and Therapists	347
4.	Conclusion	349
Chapter 13 — Managing the Flow of Information at a Public Inquiry		351
I.	Managing the Flow of Information at the Elliot Lake Commission of Inquiry – <i>Nadia Effendi and Ivana Nenadic</i>	351
1.	Introduction	351
2.	Where to Start?	352

(a)	Establishing the Roadmap and Structure of the Inquiry.....	352
(b)	Identifying the Source of Documents: Summonses for Production and Information.....	353
(c)	Narrowing the Field: Preliminary Investigations.....	354
3.	How to Tackle One Terabyte of Documents?	355
(a)	Retain Electronic Document Management and Review Services	355
(b)	Plan for Unpredicted Delays	356
(c)	Transparency: Full Access to Documentary Database	359
4.	Getting Ready For the Hearings	359
(a)	Establishing Rules to Ensure Efficiency and Effectiveness.....	360
(b)	Identifying Witnesses.....	360
(c)	Use of Overview Reports: An Effective Tool	361
(d)	Privilege Claims: Plan a Process	362
(e)	Section 17 Notice: Ensuring Fairness and Confidentiality	362
(f)	Website: Easy Tool to Maintain Transparency	363
5.	The Hearings	363
(a)	Technology Ensures Efficiency	364
(b)	Entering of Exhibits in Bulk.....	364
(c)	Conduct of Hearings: Openness and Transparency.....	364
6.	Post-Hearing Procedures	366
(a)	Application by Participant	366
(b)	Evidence from Anonymous Source Post-Hearing.....	367
(c)	Final Submissions	367
7.	The Report: The “Pièce de Résistance”	367
(a)	Efficiency and Cost-Effectiveness.....	368
(b)	Sometimes, Despite all Efforts, More Time is Needed	369
8.	Conclusion	369
	Appendix: Document Management Checklist	370
II.	Checklist for the Use of Technology Throughout the Inquiry Process – <i>Kearren Bailey</i>	373

Chapter 14 — The Roles and Experiences of Counsel for Parties at Public Inquiries – <i>Susan Lightstone</i>	377
1. Sandler and Edwardh: Suggestions for Counsel	379
2. Trudell and Epstein: Counsel at the Walkerton Inquiry	381
(a) William Trudell Talks About Representing Stan Koebel	381
(b) Justice Michael Epstein Talks About Representing Frank Koebel	384
3. Tardif: The Experience of Representing the City of Ottawa in the Public Order Emergency Commission	390
Chapter 15 — Giving Voice: “They are <i>public inquiries</i>. . .” – <i>Susan Lightstone</i>	395
1. Introduction	395
2. “Inquiry Inspires Hope”	398
3. Voices Heard	401
(a) Lata Pada: Being Heard at the Air India Inquiry	402
(b) André Picard: Speaking on Behalf of Others — and Himself — About the Tainted Blood Tragedy	406
(c) Elizabeth Hay: The Story of the Mackenzie Valley Pipeline Inquiry Lives on through Fiction	409
(d) Nicholas Bala: Serving as an Expert Witness at a Public Inquiry	412
Chapter 16 — The Role of the Independent Assessment Officer – <i>Justice Freya Kristjanson</i>	415
Chapter 17 — Ethical Concerns for Public Inquiries – <i>Adam Dodek</i>	417
1. Introduction	417
2. Preliminary Issues: a Paradox and a Tension	419
(a) General Concerns	419
(b) Specific Concerns	423
3. Ethical Issues During the Inquiry	426
4. Ethical Issues After the Inquiry	428
5. Final Thoughts	430
Chapter 18 — Lessons Learned from Experiences at Public Inquiries	431
I. An Interview with Marlys Edwardh – <i>Susan Lightstone</i>	431

1.	Engage the Public	431
2.	Protect Vulnerable People	432
3.	Understand the Long-Term Consequences of Working on an Inquiry.....	433
4.	Think Broadly About What “Success” of an Inquiry Means.....	433
5.	Engage Civil Society.....	434
6.	Work at Avoiding Judicial Reviews (Hint: Everybody Stay Flexible).....	434
7.	Get as Many Outstanding Issues Resolved as Early in the Inquiry Process as Possible.....	435
8.	Take Care with Notices of Misconduct	435
9.	Commissioners: Choose Experienced Commission Counsel....	436
II.	Comments from Dr. Beverly Jacobs Concerning the Missing and Murdered Indigenous Women and Girls Inquiry – <i>Susan Lightstone</i>	437
1.	Pre-Inquiry Consultation.....	437
2.	Terms of Reference	438
3.	Commissioners	439
4.	Commission Team.....	439
5.	Communications	440
6.	Recommendations	441
7.	Outcomes	442
	Chapter 19 — Procedural Innovations in One Public Inquiry – <i>Justice Eileen E. Gillese</i>	449
1.	Introduction.....	449
(a)	<i>Amicus Curiae</i> in Legal Proceedings	450
(i)	Introduction.....	450
(b)	The Evolving Role of <i>Amicus Curiae</i> in Legal Proceedings	451
(i)	Criminal Proceedings.....	451
(ii)	Civil Proceedings.....	453
(iii)	Review Board Proceedings	454
(c)	The Appointment of <i>Amicus Curiae</i> in a Public Inquiry.....	455
(i)	The Power to Appoint <i>Amicus</i>	455

(ii) The Circumstances in which <i>Amici</i> Can be Appointed	456
(d) The Appointment of <i>Amicus Curiae</i> in the Long-Term Care Public Inquiry	457
(i) The Participation and Funding Hearing	457
(ii) The Public Hearings	459
(e) Additional Benefits of Appointing <i>Amici</i> in the Long-Term Care Public Inquiry	460
(f) Conclusion	460
3. The Right of Participation in a Public Inquiry	461
(a) Introduction	461
(b) Section 15 of the Ontario <i>Public Inquiries Act, 2009</i>	462
(c) Placing Section 15 in Context	462
(i) The Predecessor Provision to Section 15	462
(ii) The Use of Standing in Public Inquiries Prior to the Ontario <i>Public Inquiries Act, 2009</i>	463
(d) Participation Considered More Broadly	465
(e) Questions About Section 15	466
(i) Who Makes the Participation Determinations?	467
(iii) When are Decisions on Participation to be Made?	468
(iv) How Should Participation be Decided?	469
(f) Benefits of the Participation Approach	469
(g) Conclusion	470
Chapter 20 — Preparing the Report for a Public Inquiry	471
I. Writing the Report – <i>Ronda Bessner</i>	471
1. Introduction	471
2. Giving Thought to the Report at the Inception of the Inquiry	472
3. Who are the Primary Drafters of the Report?	473
4. Different Volumes of the Report to be Drafted	475
5. Interim Report	479
6. Drafting and Preparing Sections of the Report During the Inquiry	482
7. Ensuring Timely Notices of Alleged Misconduct	483
8. Who is Your Audience?	485
9. Fact-Checking	486

10.	Translation.....	487
11.	Hiring Editors and Book Designers.....	488
12.	Date to Deliver the Report to the Government	490
13.	Conclusion	493
II.	The Editor's Role in a Commission Report – <i>Dan Liebman</i>	494
1.	Introduction.....	494
2.	Background.....	494
3.	Levels of Editing	496
4.	Components of a Report.....	497
	(a) Cover and Title.....	497
	(b) Preliminary Pages (Prelims).....	497
	(c) Contents	497
	(d) Abbreviations and Acronyms	498
	(e) Glossary and Other Lists.....	498
	(f) Documentation — Footnotes and Endnotes	498
	(g) Figures and Tables.....	498
	(h) Fact Checking, Quotations and Transcripts.....	499
	(i) Appendices.....	499
	(j) Recommendations	499
	(k) Executive Summary.....	499
5.	The Editorial Process	500
	(a) A Three-Stage Process.....	500
	(i) Stage 1: Preparing the Style Guide and Editing Chapters for Approval and Translation.....	500
	(ii) Stage 2: Reading of Complete Report, Final Edit and Preparation for Layout.....	501
	(iii) Stage 3: Page Layout and Checking of Proofs.....	501
	(b) Confidentiality and Security	502
	(c) Administration and File Management	502
	(d) Scheduling and Updating	503
6.	Conclusion	503
III.	Designing a Report for a Public Inquiry – <i>Linda Gustafson</i>	503
1.	Introduction.....	503
2.	Text and Cover Design	504
	(a) Text	504

(b) Cover.....	505
3. Recommendations and Executive Summary.....	506
4. Specific Design Considerations.....	506
(a) Trim Size and Page Structure.....	506
(b) Contents and Subheadings.....	506
(c) Typefaces (Fonts) and Legibility.....	507
5. File Management, Software, and Accessibility.....	508
(a) File Management.....	508
(b) Software.....	508
(c) Accessibility.....	508
6. Scheduling.....	509
Appendix A: Summary of Editorial Tasks.....	509
Appendix B: Contents of a Recent Style Guide.....	510
Chapter 21 — Closing the Inquiry — An Interview with Suzanne Labbé – Susan Lightstone.....	511
Chapter 22 — Assessing the Effectiveness of a Public Inquiry – Ronda Bessner.....	517
1. Different Measures to Evaluate the Success of Public Inquiries.....	517
2. Measures to Assess Success During the Life of the Inquiry....	517
3. Measure: Implementation of the Recommendations in the Public Inquiry Report.....	521
4. Measure: Educating the Public.....	531
5. Measure: Healing.....	533
6. Measure: Accountability.....	535
7. Measure: Apology by the Government.....	536
8. Conclusion.....	541
Chapter 23 — Examining Options Other Than Public Inquiries.....	543
I. Options Other Than Public Inquiries: Alternative Processes and Bodies – <i>Ida Bianchi</i>	543
1. Investigations Authorized by Statute.....	546
2. Independent Reviews.....	551
3. Independent Standing Bodies.....	555
4. Conclusion.....	558

II.	Reflections on Serving as Commissioner and Lead Commission Counsel on Back-To-Back Investigative Bodies: An Interview with the Honourable Frank Marrocco and Kate McGrann – <i>Susan Lightstone</i>	558
1.	What Were the Differences Between the Issues These Two Bodies Were Investigating? What Did Those Differences Mean for the Processes and Procedures — The Tools — The Government Made Available to Each Through Their Terms of Reference?.....	561
Chapter 24	— International Public Inquiries – <i>Ronda Bessner</i>	571
1.	Introduction	571
2.	Public Inquiries in the United Kingdom	571
(a)	A Long History of Public Inquiries in the United Kingdom.....	571
(b)	Public Inquiry Legislation	574
(c)	<i>Inquiries Act 2005</i> : Current Public Inquiries	574
(d)	Terms of Reference	576
(e)	Powers and Responsibilities of Public Inquiries	577
(f)	Core Participants at a Public Inquiry	578
(g)	Warning Letters	578
(h)	The Report and Recommendations	579
(i)	Grenfell Tower Public Inquiry.....	580
(j)	The Infected Blood Inquiry	586
(k)	Conclusion	591
3.	Australian Public Inquiries	592
(a)	The History of Australian Public Inquiries and Public Inquiries Legislation.....	592
(b)	The Value of Royal Commissions and the Powers of Commissioners in Australia.....	595
(c)	The Appointment of Commissioners under the <i>Royal Commissions Act 1902</i>	596
(d)	Protections to Witnesses.....	598
(e)	Recommendations of Royal Commissions	600
(f)	The Australian Royal Commission into Aged Care Quality and Safety	601
(g)	The Royal Commission into Institutional Responses to Child Sexual Abuse.....	608

(h) The Conduct of the Inquiry	610
(i) Public Hearings	610
(ii) Private Sessions	611
(iii) Private Hearings	611
(iv) Research and Policy	612
(v) Community Engagement	612
(vi) Interim Report	613
(vii) Recommendations	613
(i) Conclusion	616
Appendix I — Public Inquiry Documents	617
Appendix II — Checklist for Prospective Commissioners	769
Appendix III — Canadian Inquiries Legislation	773
Appendix IV — Canadian Apologies Legislation	859
Appendix V — List of Interviews	873
<i>Index</i>	<i>877</i>