```
Act to empower the employees of incorporated companies to establish
 Pension Fund Societies, 1
Air Canada Pension Plan Solvency Deficiency Funding Regulations, 168
Bankruptcy and Insolvency Act, 147
British North America Act, 1867, 4
Canada Revenue Agency, 25
Companies' Creditors Arrangement Act, 147
Employment Insurance Act, 161
Establishing a pension plan, 13
  Adequacy, 18
  Cost and funding flexibility, 15
  Deciding whether to establish, 14
  Designing goals, 14
  Employee contributions, 16
  Employee eligibility, 17
  Legislative considerations, 19
  Primary courses of retirement income, 13
  Registering, 24
  Risk, 16
  Supplemental employee retirement plans, 19
  Tax effectiveness, 18
  Types of employer-sponsored pension plans, 20
     Defined benefit plans, 20
     Defined contribution plans, 22
     Hybrid and combination plans, 22
     Multi-employer pension plans, 23
     Target benefit plans, 23
  Weighting of contributions, 18
Family Law Act, 1986, 7
Financial Services Commission of Ontario, 9 and 24
Government Annuities Act, 2
History, 1
  1800s, 1
  1900s, 2
  1940s and 1950s, 3
```

```
History — continued
  1960s, 3
  1980s, 5
     Collins Decision, 6
     Haley and Grossman Reports, 6
     Major reforms, 7
     Reform of the early 1980s, 5
  1990s, 9
     1999 Amendments, 10
     Accounting standards, 10
     Financial Services Commission of Ontario, 9
     Regulatory guidelines, 10
Hudson's Bay Company, 1
Income Tax Act, 3, 8, 27, 73 and 79
Income Tax Regulations, 79
Income War Tax Act, 1917, 2
Information Circular No. 72-13R7, 6
Insolvency, 147
  Bankruptcy, 156
     Bankruptcy order, 158
         Deemed trusts, 160
         Employment contracts and collective agreements, 159
         Personal liability of the trustee or subsequent employers, 159
         Protection for wages, 161
         Security for unpaid pension amounts, 158
     Initiating a bankruptcy, 156
         Automatic bankruptcy, 157
         Involuntary bankruptcy, 157
         Voluntary bankruptcy, 156
     Plan wind up, 162
  Directors' and officers' duties in a bankruptcy or insolvency, 165
  Pension benefits guarantee fund, 164
  Receivership, 162
     Court appointed receivers, 163
     Impact of receivership on employment contracts and pension plans,
        163
         Employment contracts and collective agreements, 164
         Personal liability of receiver or subsequent employers, 164
         Security for unpaid amounts in prescribed pension plans, 163
     Pension benefits guarantee fund, 164
     Privately appointed receivers, 163
```

Insolvency — continued Qualifications and duties of receivers, 163 Restructuring under the BIA, 154 Approved proposal, 156 Court approval of a proposal, 155 Creditor approval of a proposal, 155 Developing a proposal, 155 Notice of intention and stay of proceedings, 154 Notice of intention, 154 Stay of proceedings and creditor protection, 155 Who can use the BIA, 154 Restructuring under the CCAA, 148 Approved plan, 153 Continuing pension plan, 153 No continuing pension plan, 153 Court approval of a plan, 152 Creditor approval of a plan, 152 Following the initial order, 151 Asset sale, 151 Developing a plan of arrangement, 151 Renegotiating the collective agreement, 151 Initial order and stay of proceedings, 149 Company obligations, 149 Court discretion to make the initial order, 150 Stay of proceedings and creditor protection, 150 The monitor, 149 Who can use the CCAA, 148 Solvency funding relief, 166 Federal distressed pension plan workout scheme, 166 Proposals for permanent funding reform, 167 Specific regulations for certain corporations, 167 Air Canada, 168 Algoma Steel Inc., 167 General Motors, 168 Stelco Inc., 167 Jobs and Economic Growth Act, 187 Legislated minimum standards, 27 Accrual and vesting, 31 Accrual rules, 31 Impact of dismissal, 32 Vesting, 32 Administration, 30 Contributions, 30

Legislated minimum standards — continued
Locking-in, 33
Membership, 27
Disclosure, 29
Eligibility, 28
Mandatory and voluntary membership, 27
Portability, 33
Exceptions, 34
General rules, 34
Retirement, 35
Pension amount, 36
Timing, 35
Spouses, beneficiaries and estates, 37
"Marriage-like" relationships and same sex marriage, 38
Pension-splitting on marriage breakdown, 38
Post-retirement death benefits, 37
Pre-retirement death benefits, 37
Mergers & Acquisitions, 121
Cross border transactions, 140
Managing pension risks in corporate transactions, 124
Asset purchase transactions, 133
Due diligence, 124
Mergers, 131
Negotiation of representations and warranties, 128
Other provisions, 130
Share-purchase transactions, 131
Multi-employer pension plans in corporate transactions, 143
Asset purchase transactions, 144
Share-purchase transactions, 143
Pension plans in corporate transactions, 121
Funding, 121
Plan valuation, 122
Surpluses and deficits, 122
Types of corporate transactions, 123
Strategies for successful conversion, 141
Minister of National Revenue, 3
Office of the Superintendent of Financial Institutions, 24
Old Age Pension Act, 2
Old Age Security Act, 2
Pension Administrator, 41
Advisory committees, 42

Pension Administrator — continued Agents, 51 Delegation, 51 Scope of an agent's duty, 52 Typical agents, 53 Discharging the duty, 50 Advice and direction, 51 Loss recovery, 51 Risk of liability, 50 Duty and standard of care, 44 Statutory and common law duties of care, 44 Employee and pensioner representation, 42 Job description, 43 Duty to inform and disclose, 48 Governance best practices, 49 Impartiality and even-handedness, 47 Loyalty and good faith, 46 No conflict of interest, 46 Pension plan and fund, 43 Relevant knowledge and skill, 46 Standard of care, 45 Statutory duties of the administrator, 44 Legislative requirements, 41 Plan expenses, 53 Current framework, 53 Reform, 54 Pension Benefit Guarantee Funds, 171 Administration, 172 Assessment, 172 Benefits coverage, 176 Excluded and qualifying plans, 173 Excluded plans, 173 Qualifying plans, 173 History, 172 Lien and charge, 176 Making claims under the PBGF, 174 Application for allocation from the PBGF, 175 Application of the PBGF to a pension plan, 174 Wind up of a pension plan, 174 Policy debate, 171 Pension Benefits Act, 1962-63, 3 Pension Benefits Act, 1965, 4

Pension Benefits Act, 1968, 5

```
Pension Benefits Act, 1987, 7, 9, 27 and 73
Pension Benefits Standards Regulations, 1985, 73
Pension Plan Funding, 57
  Contributions, 61
     Administrator responsibilities, 66
     Basic requirements, 61
     Contribution holidays, 69
     Defined benefit plans, 65
     Defined contribution plans, 65
     Employee contributions, 62
     Employer contributions, 63
     Multi-employer pension plan and jointly sponsored pension plan rules,
     Pre-funding, 61
     Statutory deemed trust, 68
  Valuation, 57
     Actuarial assumptions, 60
     Actuarial valuation reports, 59
     Normal costs and special payments, 58
     Roles of the Superintendents, 60
     Solvency valuations versus going-concern valuations, 57
Pension Plan Investment. 73
  Administrator duties, 74
  Overview of the statutory and regulatory scheme, 73
  Prohibited investments under the Federal Investment Regulations and
     Schedule III, 76
     Auditing and reporting requirements, 79
     Exceptions, 76
     General requirements, 76
     Investment issues specific to defined contribution plans, 80
     Key cases, 82
     Prohibited investments under the Income Tax Act, 79
     Quantitative restrictions and diversification, 77
     Related party restrictions, 78
  Statement of investment policies and procedures, 74
Pension Plan Reform, 179
  Ontario, 180
     A Fine Balance: Safe Pensions, Affordable Plans, Fair Rules: The Report
        of the Arthurs Commission, 180
  Alberta and British Columbia, 190
```

Pension Plan Reform — continued Alberta and British Columbia's Joint Expert Panel on Pension Standards (Joint Panel), 190 Alberta Pension Reform, 193 British Columbia Pension Reform, 192 Federal, 185 Discussion paper, 185 Federal Pension Reform: Bill C-9 and Bill C-47, 187 Pooled registered pension plans, 189 Manitoba, 193 Ontario Pension Reform: Bill 236 and Bill 120, 182 Defined benefit plan funding, 182 Division of pension benefits on marital breakdown, 184 Member benefits, 184 Plan administration, 183 Pension Reform in the Atlantic Provinces, 194 New Brunswick, 194 Nova Scotia, 195 Prince Edward Island, 198 Saskatchewan, 193 Quebec, 199 Pension Plan Regulation, 97 Duties, 100 Communication obligations, 104 Duties on amendment or wind up, 106 Duties regarding administrative expenses, 105 Registration duties, 100 Reporting duties, 102 Regulatory jurisdiction, 97 Canada Revenue Agency, 99 Federal regulator, 98 Multijurisdictional plans, 98 Pension regulators, 97 Pension surplus, 109 Deficits, 119 Disclosure, 110 Going-concern or solvency surplus, 110 Wind up surplus, 111 Introduction, 109 Actuarial versus actual surplus, 109 Historical overview of surplus, 110 Surplus circumstances, 109 Terminology, 109

Pension surplus — continued

Surplus politics and ownership, 111
General legal principles, 112
The politics, 111
Withdrawal and distribution, 113
Ongoing plan surplus, 117
Overarching duties, 113

Surplus on wind up, 114

Pooled Registered Pension Plans, 201

Administration, 203 Coordination, 204 Funding and portability, 204 Membership, 202 Structure, 202 Tax implications, 205

Pooled Registered Pension Plans Act, 202

Regulation 909, 7

Superannuation Act, The, 1

Sustaining Canada's Economic Recovery Act, 187

Terminating a pension plan, 85

Full versus partial wind up, 86
Power to wind up the pension plan, 86
Employees, 87
Plan administrator, 87
Sponsoring employer, 86
Superintendent of Financial Services, 86
Rights and duties on wind up, 88
Administrator, 88
Employees' rights and benefits on wind up, 92
Employers, 91

Trustee Act, 51 and 54

Winding-up and Restructuring Act, 148 and 149