

## Table of Contents

### **Collaborative Solutions in Construction: Rising to the Challenges Facing International Construction**

Editor's Note .....	1
1. CHALLENGES IN THE CONSTRUCTION INDUSTRY .....	2
1.1 Human Resources .....	2
1.2 Regional Conflicts and Sanctions .....	6
1.3 Supply Chain Disruptions .....	7
2. COLLABORATIVE SOLUTIONS.....	8
2.1 Collaborative Contracting .....	8
2.2 Collaborative Lawyering.....	13
3. CONCLUSION.....	20

### **Why Hurry Up and Wait: The Benefits and Risks of Employing a Pacing Strategy on a Construction Project**

Editor's Note .....	23
1. INTRODUCTION.....	23
2. CATEGORIES OF DELAY .....	24
2.1 Concurrent Delays.....	25
2.2 Pacing vs. Concurrent Delay .....	32
3. CONCLUSION.....	38

### **Drastic Remedies for Drastic Problems: Frustration, Mistake, Misrepresentation, and Repudiatory Breach**

Editor's Note .....	39
1. INTRODUCTION.....	39
2. HYPOTHETICAL FACTS.....	40
2.1 First Example .....	40
2.2 Second Example .....	42
2.3 Frustration .....	42
3. MUTUAL MISTAKE OR COMMON MISTAKE.....	48
3.1 Misrepresentation .....	51

3.2	Repudiatory Breach .....	52
3.3	The Site Investigation Clause .....	53
3.4	Cardinal Change.....	55
4.	CONCLUSION.....	56

**Construction Law in the Age of *Vavilov***

Editor's Note .....	57	
1.	INTRODUCTION.....	57
2.	JUDICIAL REVIEW BEFORE <i>VAVILOV</i> .....	60
3.	<i>VAVILOV</i> AND ITS APPLICATION.....	61
4.	JUDICIAL REVIEW IN THE REALM OF CONSTRUCTION LAW .....	68
4.1	Liens .....	68
4.2	Permits/Work Orders and Related Issues.....	69
4.3	Tendering .....	69
4.4	Arbitration Awards .....	70
5.	CONCLUSION.....	72

**Considering Consideration: The Role of Fresh Consideration in Unilateral Amendments to Construction Contracts**

Editor's Note .....	75	
1.	INTRODUCTION.....	75
2.	GENERAL CONTRACT PRINCIPLES UNDERLYING CONTRACT VARIATIONS .....	77
2.1	Is Fresh Consideration Required: The State of the Law in Canada .....	77
3.	CONTRACT VARIATIONS IN THE COMMERCIAL CONTEXT .....	82
3.1	Payment of Interest on Overdue Accounts .....	83
3.2	Restrictive Covenants in Employment Contracts .....	87
4.	UNIQUE FEATURES OF CONSTRUCTION CONTRACTS .....	89

TABLE OF CONTENTS

5.	TREATMENT OF THE NEED FOR FRESH CONSIDERATION IN CONSTRUCTION CONTRACT VARIATIONS.....	91
6.	CONTRACT VARIATIONS IN THE CONSTRUCTION CONTEXT .....	94
6.1	Schedule Changes .....	94
6.2	Reservation of Rights .....	96
6.3	Cardinal or Fundamental Changes.....	100
7.	SUMMARY OF OVERARCHING PRINCIPLES AND REMAINING QUESTIONS.....	105
8.	CONCLUDING THOUGHTS .....	107
	<b>Privilege, Confidentiality and Related Concepts — A Discussion Paper to Help with Common Challenges</b>	
	Editor’s Note .....	109
1.	INTRODUCTION.....	110
2.	PRIVILEGE IN PRACTICE: KEY FORMS AND CONCEPTS.....	110
2.1	Solicitor-Client Privilege .....	111
2.2	Litigation Privilege .....	116
2.3	Settlement Privilege .....	120
2.4	Common Interest Privilege .....	124
3.	INVESTIGATIONS AND PROJECT REVIEWS.....	127
3.1	Investigations and Solicitor-Client Privilege.....	128
3.2	Investigations and Litigation Privilege .....	133
3.3	Facts are Not Privileged, Except. . . . .	138
4.	ACCESS TO INFORMATION LEGISLATION .....	141
4.1	Privileged Information .....	142
4.2	Confidential Commercial Information .....	144
5.	ADDITIONAL TOOLS TO PRESERVE CONFIDENTIALITY.....	146
5.1	The Deemed or Implied Undertaking.....	147
5.2	Court Orders to Protect Confidentiality or Seal Court Processes.....	149

5.3 Private Agreements.....	153
6. CONCLUSION.....	155